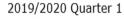
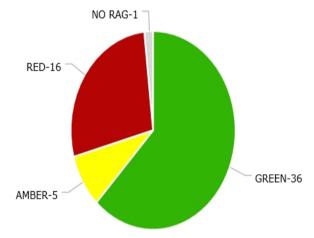


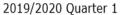
Corporate Performance Management Report Q1 2019/2020

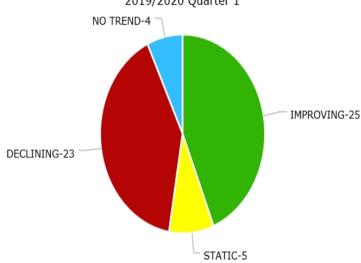
Performance against Target - Overall Council Summary





Performance compared to same Period of previous year





Performance against the target:

GREEN Met or exceeded target

AMBER Missed target (less than 5%)

RED Missed target (more than 5%)

NO RAG No target set

Performance compared to the same period of the previous year:

IMPROVING Better performance

STATIC Same performance

DECLINING Worse performance

NO TREND New indicator -

No historical comparison

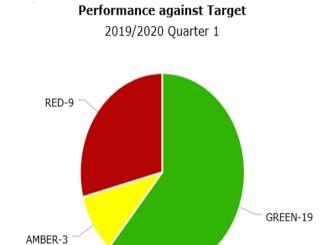
KEY TO GRAPHS



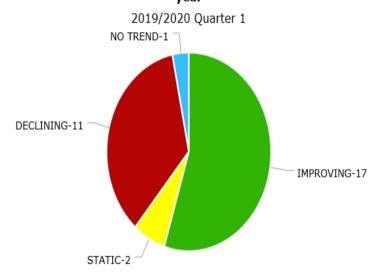
It is difficult to judge whether the continued reduced rate of take up of corporate safeguarding training reflects non compliance with a mandatory training requirement or simply that the numbers of new staff for whom training is required is much lower than in the past. Improvements to the corporate training database to develop a better understanding are scheduled but are unlikely to be implemented this financial year.

Performance in children services remains strong despite high levels of demand that are impacting on capacity to meet the Council's challenging stretch targets. Looked after children numbers have levelled off and are expected to begin reducing again this year.

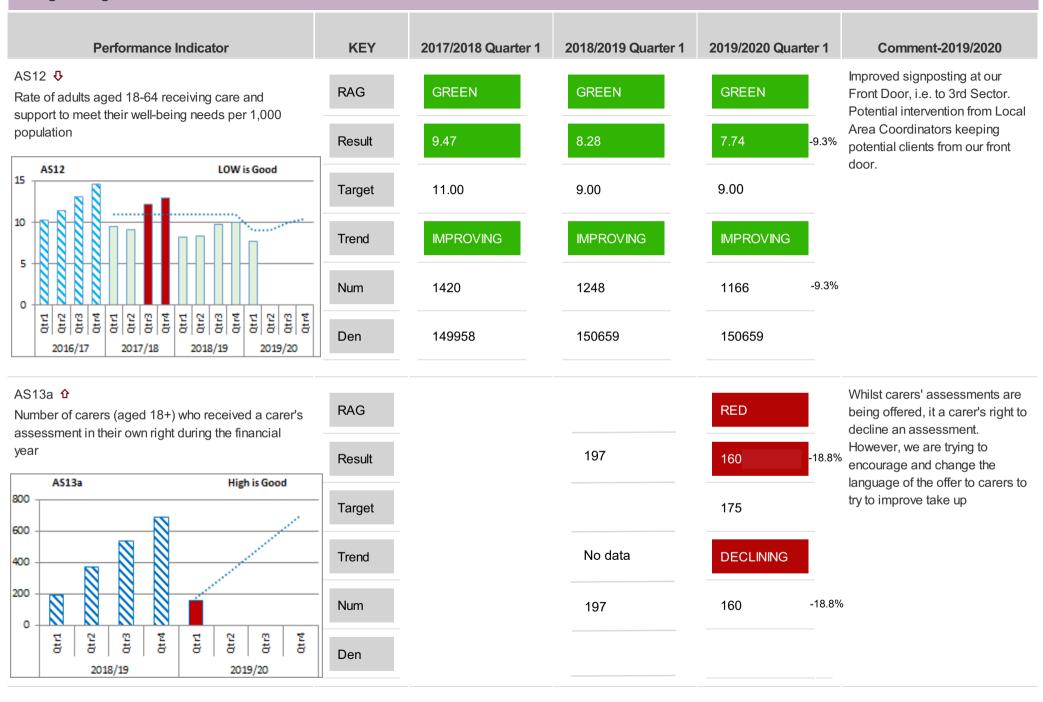
Adult services performance is similarly impacted by both increased demand and the increasing complexity of that demand. The most obvious area of concern remains the availability of timely recourse to personal care for individuals at home and the consequent impact on delayed transfers of care for individuals from hospital back into the community.



Performance compared to same Period of previous year







Safequarding 17-22 **KEY** Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 AS14 ☆ **GREEN GREEN GREEN** RAG The percentage of people who have completed reablement who were receiving less care or no care 6 months after the end of reablement. 82.79% 83.57% 95.10% Result +13.8% AS14 HIGH is Good 100% Target 82.00% 80.00% 80.00% 90% 80% **IMPROVING IMPROVING IMPROVING** Trend 70% 60% +16.2% Num 202 117 136 50% Den +2.1% 244 140 143 2016/17 2017/18 2018/19 2019/20 AS15a ℃ The ongoing challenge in relation RAG GREEN to capacity to meet Domiciliary The percentage of quantitative statutory performance Care is impacting the indicators where performance is broadly maintained performance of the Service (within 5%) or improving compared to previous year's -18.5% Result 71.43% 85.71% performance AS15a High is Good 100% Target 70.00% 75% 99 **DECLINING** No data Trend 50% 25% -18.5% 6 Num 5 096 Qtr2 Qtr3 Qtr4 Qtr2 0473 Qtr4 Qtr1

7

Den

2019/20

2018/19

7

Safeguarding 17-22 Performance Indicator **KEY** 2019/2020 Quarter 1 Comment-2019/2020 2017/2018 Quarter 1 2018/2019 Quarter 1 AS9 ☆ We are showing a significant & RAG RED **AMBER AMBER** sustained improvement in The percentage of Deprivation of Liberty performance and it looks likely to Safeguarding (DoLS) Assessments completed in 21 continue due to the revised days or less. Result +34.1% organisational arrangements. 58.60% 50.60% 67.88% AS9 HIGH is Good 100% Target 60.00% 70.00% 70.00% 75% **DECLINING DECLINING IMPROVING** Trend 50% 25% Num 246 243 262 +7.8% 096 Qtr4 Qtr2 Qtr3 Qtr2 Qtr3 Qtr2 Qtr3 Qtr4 Qtr4 Qtr1 Qtr1 386 -19.6% Den 420 480 2017/18 2018/19 2019/20 CFS11 ♣ RAG **GREEN** The number of children on the Local Authority's Child Protection Register (CPR) at end of the period 252 -8.3% 231 Result Target 260 NO GRAPH DISPLAYED -No Data **IMPROVING** Trend FIRST YEAR OF FULL REPORTING

252

Num

Den

-8.3%

231

| | Perfor | rmance I | ndicato | r | | | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Qua | rter 1 | Comment-2019/2020 |
|---------------------|------------------------|------------------|-----------|------------|-------------|-------|--------|---------------------|---------------------|---------------|--------|---|
| CFS14 | | | RAG | GREEN | GREEN | GREEN | | | | | | |
| | crs14 | • | | eipt c | | al. | Result | 100.00% | 100.00% | 100.00% | | |
| 100.0% | CF514 | | | nie | in is Good | | Target | 100.00% | 100.00% | 100.00% | | |
| 99.0% | | Н | | H | - | | Trend | STATIC | STATIC | STATIC | | |
| 98.0% | | | | Ш | | | Num | 555 | 362 | 295 | -18.5% | |
| | 2016/17 | 돌 등 등 2017/18 | | 8/19 | 2019 | | Den | 555 | 362 | 295 | -18.5% | |
| - | rcentage of ini | | | | - | | RAG | AMBER | GREEN | GREEN | | This indicator remains above target. Performance in this area |
| within 1 confere | 0 working day ence. | ys of the i | nitial ch | ild pro | otection | · · | Result | 88.79% | 92.71% | 94.90% | +2.4% | is exceptional and a small decrease is not a concern. |
| 100% | CFS16 | | · [| HIG | iH is Goo | d | Target | 90.00% | 89.00% | 90.00% | +1.1% | |
| 90% | | | | | | | Trend | DECLINING | IMPROVING | IMPROVING | | |
| 70% - | | | | | | | Num | 95 | 89 | 93. | +4.5% | |
| | 2016/17 | 2017/18 | 2018 | 전 분 당 등 | 된 달 2019 | | Den | 107 | 96 | 98 | +2.1% | |
| | | | | , | | | | | | | | |



| Safeguarding 17-22 | | | | | |
|--|--------|---------------------|---------------------|---------------------|---|
| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter 1 | Comment-2019/2020 |
| CFS19a | RAG | | | GREEN | This is a significant improvement and one of the indicators identified as requiring |
| Total and Table 1 (CTT) What was not a second account. | Result | | 48.78% | 95.77% +96.3 | improvement from last year's CIW inspection. |
| | Target | | | 90.00% | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Trend | | No Data | IMPROVING | |
| | Num | | 120 | 204 +70.0 |)% |
| | Den | | 246 | 213 -13.4 | % |
| | | | | | |
| CFS2 ♣ The number of Looked After Children (LAC) at end of | RAG | | | RED | The looked after population remains a challenge, however progress is positive and the |
| the period. | Result | | 513 | 549 +7.0% | measures put in place to |
| | Target | | | 520 | Performance is still favourable on a national basis. |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Trend | | No data | DECLINING | |
| | Num | | 513 | 549 +7.0 | % |
| | Den | | | | |

Safeguarding 17-22 Performance Indicator **KEY** 2017/2018 Quarter 1 2019/2020 Quarter 1 2018/2019 Quarter 1 Comment-2019/2020 CFS20 ♣ The impact of the front door **GREEN** RAG **GREEN AMBER** arrangements and the The rate of Children in Need (CiN) with a care and development of the what matters support plan per 10,000 of the 0-17 Swansea conversation and diversion population at end of the period. 236.46 186.58 163.81 -12.2% shows signs of embedding Result CFS20 LOW is Good 250 Target 230.00 205.00 170.00 -17.1% 200 **DECLINING IMPROVING IMPROVING** Trend 150 Num 1112 882 773 -12.4% 100 Qtr1 Qtr3 Qtr3 Qtr4 Qtr1 Qtr3 Qtr3 Qtr4 Den 47026 47272 47189 -0.2% 2016/17 2017/18 2018/19 2019/20 CFS20a ♣ RAG **GREEN** The number of Children in Need (CiN) with a care and support plan at end of the period. -12.4% 882 773 Result 800 Target NO GRAPH DISPLAYED -**IMPROVING** Trend No Data FIRST YEAR OF FULL REPORTING -12.4% Num 882 773 Den

| Safeguarding 17-22 | | | | | |
|---|--------|---------------------|---------------------|-------------------|---|
| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter | 1 Comment-2019/2020 |
| CFS23a ♥ The percentage of contacts to the Child & Family IAA (Information, Advice and Assistance) Hub that are | RAG | | | RED | Performance is very close to target and demonstrates the success of the IAA pilot. It is |
| subsequently passed on for formal assessment. | Result | | 12.60% | 10.77% -14 | unlikely that this indicator will improve prior to the remodelling of early help. |
| | Target | | | 10.00% | |
| | Trend | | No Data | IMPROVING | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 362 | 295 -18 | 3.5% |
| | Den | | 2872 | 2740 -4 | .6% |
| CFS23b ♥ The number of contacts to the Child & Family IAA (Information, Advice and Assistance) Hub that are | RAG | | | RED | This is a very challenging target and is unlikely to improve prior to the remodelling of early help |
| subsequently passed on for formal assessment. | Result | | 362 | 295 -18 | services. 3.5% |
| | Target | | | 150 | |
| | Trend | | No Data | IMPROVING | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 362 | 295 -18 | 3.5% |
| | Den | | | | |
| | | | | | |

| Safeguarding 17-22 | | | | | |
|--|--------|---------------------|---------------------|---------------------|-------------------|
| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter 1 | Comment-2019/2020 |
| CFS23c ♣ The percentage of referrals to Child & Family Services that were received with 12 months of the | RAG | | | GREEN | |
| previous referral. | Result | | 13.54% | 11.53% -14.9% | , |
| | Target | | | 15.00% | |
| | Trend | | No Data | IMPROVING | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 49 | 3430.6% | |
| | Den | | 362 | 295 -18.5% | 6 |
| CFS24 The total number of children with a care and support plan at the end of the period. | RAG | | | GREEN | |
| plantat the one of the period. | Result | | 1623 | 1533 -5.5% | |
| | Target | | | 1600 | |
| | Trend | | No Data | IMPROVING | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 1623 | 1533 -5.5% | |
| | Den | | | | |



| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Qua | rter 1 | Comment-2019/2020 |
|---|---------------|---------------------|---------------------|---------------|--------|--|
| Measure 24 (PAM028) The percentage of assessments completed for children within statutory timescales | RAG | RED | AMBER | RED | | This area continues to present challenges due to the number of assessments being undertaken |
| • | Result | 76.22% | 86.41% | 78.28% | -9.4% | and the number of follow up assessments. A specific piece |
| Measure 24 HIGH is Good | Target | 86.00% | 90.00% | 90.00% | | of work is underway focusing or ensuring that assessments are proportionate. |
| 80% 60% 40% | Trend | DECLINING | IMPROVING | DECLINING | | |
| 20% | Num | 250 | 178 | 191 | +7.3% | |
| QUT 3 QUT 3 | Den | 328 | 206 | 244 | +18.4 | % |
| 2016/17 2017/18 2018/19 2019/20 | | | | | | |
| Measure 27 . | D 10 | | | | | This is a focus for the service |
| Measure 27 ♥ The percentage of re-registrations of children on local authority Child Protection Registers (CPR) at | RAG | | 24 21% | RED | 7 0% | and we are beginning to see a small improvement in performance. Remedial action is |
| Measure 27 ♥ The percentage of re-registrations of children on ocal authority Child Protection Registers (CPR) at | RAG Result | | 24.21% | RED 22.51% | -7.0% | and we are beginning to see a small improvement in performance. Remedial action is being taken in terms of ensuring robust plans are in place that are |
| | | | 24.21% | | -7.0% | and we are beginning to see a small improvement in performance. Remedial action is being taken in terms of ensuring robust plans are in place that are sustainable going forward when a family has exited Child & |
| Measure 27 ♥ The percentage of re-registrations of children on ocal authority Child Protection Registers (CPR) at | Result | | 24.21% No Data | 22.51% | -7.0% | and we are beginning to see a small improvement in performance. Remedial action is being taken in terms of ensuring robust plans are in place that are sustainable going forward when |
| Measure 27 ♥ The percentage of re-registrations of children on ocal authority Child Protection Registers (CPR) at | Result | | | 22.51% | -14.8% | and we are beginning to see a small improvement in performance. Remedial action is being taken in terms of ensuring robust plans are in place that are sustainable going forward when a family has exited Child & Family Services. |

Safeguarding 17-22 **KEY** Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 Measure 28 ♥ **GREEN GREEN** RAG **GREEN** The average length of time for all children who were on the Child Protection Register (CPR) during the period Result 199.00 247.73 248.34 +0.2% Measure 28 LOW is Good Target 300.00 300.00 300.00 300 250 **INCREASING** DECREASING **INCREASING** Trend 200 150 +28.4% Num 22330 20314 26076 100 0tr2 0tr3 0tr3 0tr4 0tr4 0tr4 0tr2 0tr2 0tr4 0tr2 0tr2 0tr2 0tr3 0tr3 0tr3 0tr3 Den 112 82 105 +28.0% 2016/17 2017/18 2018/19 2019/20 PAM029 (Measure 33) 🗸 **GREEN** No comment submitted RAG Percentage of Looked After Children (LAC) at end of the period who have had three or more placements during the year (formerly SCC004) 11.31% 11.66% Result +0.2% 12.00% Target **DECLINING** Trend No Data NO GRAPH DISPLAYED -Num 58 64 +0.2% FIRST YEAR OF FULL REPORTING Den 513 549 +0.2%



| Safeguarding 17-22 | | | | | | |
|--|--------|---------------------|---------------------|----------------|---------|---|
| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quar | ter 1 | Comment-2019/2020 |
| SCC013ai 🏠 The percentage of children on the Child Protection | RAG | | | GREEN | | |
| Register (CPR) at the end of the period allocated to a social worker | Result | | 100.00% | 100.00% | | |
| | Target | | | 100.00% | 100.00% | |
| | Trend | | No Data | STATIC | | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 252 | 231 | -8.3% | |
| | Den | | 252 | 231 | -8.3% | |
| SCC013aii 🌣 The percentage of Looked After Children (LAC) at | RAG | | | AMBER | | This relates to 4 cases out of a total of 550, which were unallocated for a three day |
| the end of the period allocated to a social worker | Result | | 99.42% | 99.27% | -0.1% | period. This was dealt with immediately by the responsible manager. |
| | Target | | | 100.00% | | manager. |
| | Trend | | No Data | DECLINING | | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 510 | 545 | +6.9% | |
| | Den | | 513 | 549 | +7.0% | b |
| | | | | | | |

Safeguarding 17-22 **Performance Indicator KEY** 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 SUSC5 1 GREEN **GREEN** GREEN RAG The number of new introductions recorded by Local Area Coordinators +28.9% Result SUSC5 HIGH is Good 150 75 Target 60 125 +66.7% 100 **IMPROVING IMPROVING IMPROVING** Trend 50 +28.9% 74 97 Num 125 Qtr1 Qtr3 Qtr1 Qtr1 Qtr2 Qtr3 Qtr4 Qtr2 Qtr3 Qtr4 Qtr1 Qtr3 Qtr3 Qtr4

Den

2019/20

2016/17

2017/18

2018/19

Education & Skills 17-22

Swansea's performance was above the expected benchmark level at key stage 4. Attainment of primary age pupils at foundation phase and key stage 2 indicate that, although targets were not met, outcomes suggested increased confidence in the accuracy of teacher assessments in Swansea as well as the impact of changes in assessment areas in foundation phase.

The attainment of learners who are looked after children is variable. Education staff reported a number of factors that can affect this performance indicator each year due to the small numbers of learners involved including a higher number of pupils with additional learning needs, late arrivals from other counties, and a volatile population who move in and out of care which can disrupt education at key points in their educational career particularly in adolescence.

Attendance in Swansea remains comparatively high.

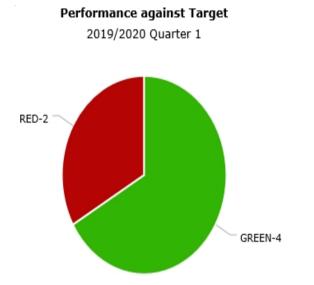
Partneriaeth Sgiliau Abertawe/Swansea Skills Partnership (PSA) meets regularly and has two, clear workstreams - digital capacity and advice, information and guidance for vocational education and careers.

Looking forward the implementation of the Additional Learning Needs and Education Tribunal Act 2018 and Curriculum for Wales 2022 under the Welsh Government's National Mission will pose challenges and opportunities that will need reflecting in the performance frameworks of the Education Department.

Measures of inclusion such as attendance, exclusions and numbers of learners who are educated otherwise than at school continues to be monitored.

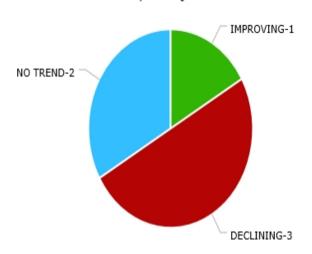
There is an increasing emphasis on progress made and value added within a more localised curriculum and service offer.

Education & Skills 17-22



Performance compared to same Period of previous year

2019/2020 Quarter 1



Education & Skills 17-22 Performance Indicator KEY 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 BBMA4 ☆ Whilst targets are lower this year, **GREEN GREEN** RAG RED owing to the current financial The number of apprenticeships or trainee starts in climate, we envisage that the Council numbers will increase throughout -100% Result the year. BBMA4 HIGH is Good 50 -100% Target 1 5 0 40 30 Trend No Data **IMPROVING DECLINING** 20 10 -100% Num 1 2 0 0 Qtr2 Qtr3 Qtr4 Qtr2 Qtr3 Qtr4 0441 Qtr2 Qtr3 Den 2017/18 2018/19 2019/20 EDU015a **☆** RAG **GREEN** The percentage of final statements of Special Education Need (SEN) issued within 26 weeks including exceptions 8.16% Result Target 5.00% No Data Trend NO GRAPH DISPLAYED -Num 4 FIRST YEAR OF FULL REPORTING

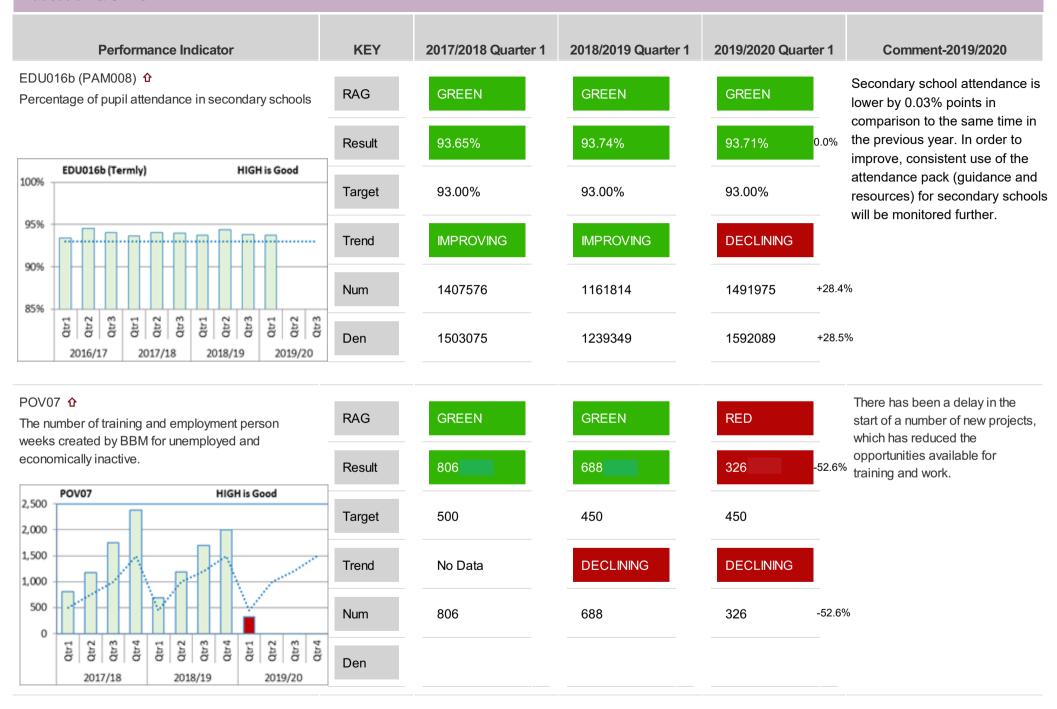
49

Den

Education & Skills 17-22

| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter | 1 Comment-2019/2020 |
|---|--------|---------------------|---------------------|-------------------|--|
| EDU015b & The percentage of final statements of Special | RAG | | | RED | A considerable number of cases are being returned to the ALN Panel following a |
| Education Need (SEN) issued within 26 weeks excluding exceptions | Result | | | 8.16% | recommendation of placement & provision. The challenges are coming from schools and / or |
| | Target | | | 10.00% | parents. This is causing a delay in the system to issue final statements as time is taken to |
| | Trend | | | No Data | seek a resolution. As well as that, there are considerable |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | | 4 | capacity issues within the ALNU resulting from significant increased demand on the |
| | Den | | | 49 | service. |
| EDU016a (PAM007) ① Percentage of pupil attendance in primary schools | RAG | GREEN | GREEN | GREEN | |
| | Result | 95.40% | 94.70% | 95.04% +0 | 1.4% |
| 100% EDU016a (Termly) HIGH is Good | Target | 94.00% | 94.00% | 94.00% | |
| 90% | Trend | IMPROVING | DECLINING | IMPROVING | |
| 80% | Num | 1940695 | 1604664 | 1984045 +2 | 23.6% |
| 2016/17 2017/18 2018/19 2019/20 | Den | 2034238 | 1694499 | 2087489 + | 23.2% |

Education & Skills 17-22



Economy & Infrastructure 17-22

The vast majority of targets have been met this quarter. However, the Percentage of all major applications with an economic imperative that are approved has missed target owing to 2 applications that were unjustified development in the countryside and within a floodplain respectively. Negotiation would not have resulted in a positive outcome as the schemes were unacceptable in principle. A new PI, EC7, has been added for 2019/20 and it was very pleasing to see this PI, which measures the average turnaround time for land charge searches completed in the period, over-achieving against the target. This is a new area of work for the Planning & City Regeneration Service following the commissioning review.

Turning to the major regeneration priorities, Swansea Central Phase 1 has made excellent progress with the start of the enabling works contract. The main contract will be awarded subject to Cabinet approval in Q2. The Kingsway infrastructure project continues to make good progress on site, and the multi-disciplinary consultants appointed for the Employment Hub building have now completed Stage 2 of their design process. We envisage a planning application will be submitted later this year. At Hafod Copperworks, the HLF Stage 2 Powerhouse project procurement is underway. The Morfa bascule lifting bridge repair programme has also commenced. Further discussions have taken place with the Skyline project team and a board decision is envisaged in Quarter 2. The Mariner Street student development works contract finally commenced on site which, on completion, will have a major effect on footfall at High Street. The Felindre inward investment being delivered by DpD is making excellent progress on site and is due for completion in Q3. Preparations are in hand to progress the marketing exercise for strategic development sites which has seen an encouraging response to the Council's initial PIN notice.

Quarter 1 saw us celebrate the reopening of the newly refurbished Plantasia, following a £1m capital investment by our operating partners Parkwood Leisure. This work took place as part of our long term sustainability strategy for leisure and recreation, which also includes the city's Leisure Centres benefiting from a £5m capital investment, currently underway. In relation to this, as a result of collaboration with Education, further investment was also secured for Cefn Hengoed's community and leisure facilities and a work programme agreed accordingly. Over the course of the forthcoming year work initiated this guarter will come to fruition and be reported on as it unfolds. Continuing the celebratory theme, the Council is leading on celebrating Swansea's 50th anniversary of city status, the celebration of which was launched, with partners, at the Liberty Stadium, with a new brand and programme rolled out across the city, including street dressing, community events, theatre productions, and a Royal Visit during the first week of July. Our annual programme of events continued to grow as Croeso Festival opened the season with Welsh music and dance and street food, which was further enhanced in May with the second - and largest yet - Pride Festival taking place alongside the Street Food Festival. May also saw our annual Tourism Summit taking place, which was better attended than ever and our key messages and campaign news was well received by our partners in the tourism and hospitality industry, all of whom buy into and benefit from our strategic marketing campaigns to raise the profile of and drive visits to the destination. This work is invaluable to the business case for Skyline and other developments and we continued to work with partners to ensure the data and case for investment is robust. Ongoing activities to promote artist involvement in the city centre regeneration continues, helping secure the planning consent for Phase 1 of Swansea Central and we continue to deliver on wider regeneration and tackling poverty priorities, including the recruitment of apprentices and work placements in our theatre and museums - in partnership with Creative & Cultural Skills and Gower College. The quarter concluded with the announcement that our partnership with Race Council Cymru had secured a guarter million grant to invest in the creation of a cultural hub in the Arts Wing of the Grand Theatre, and the lead in to the Wales Airshow - which was delivered successfully to a larger audience than ever, with the inclusion of a special 50th night time event, prior to the delivery of the iconic 20th anniversary Stereophonics gig at Singleton Park to an audience of 35,000 plus. We will report further on this and the rest of the summer programme in the next quarter report.

The Council's More Homes Programme, focussed on providing new build Council housing, continues to move forward at pace. Cabinet approved the Housing Revenue Account Development Plan in February 2019. This sets out the programme to develop over 140 new homes up to 2022.

Following on from the first passivhaus pilot at Colliers way, the second phase of the More Homes project is underway at a further 2 sites at Parc Y Helyg and Colliers Way Phase 2. As part of this phase, 34 new homes will be built as 'Homes as Power Stations' using funds from a £1.5m Innovative Housing Programme grant from the Welsh Government. The homes will have innovative features such as solar panels and battery-powered energy, as well as the inclusion of swift

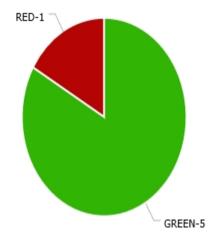
bricks to support biodiversity.

As part of the Council's commitment to innovative, energy efficient housing, a retrofit scheme is also being carried out on 6 bungalows in Craig Cefn Parc. This will test the addition of renewable technology to existing inefficient housing, transforming them into some of the most energy efficient homes, and continues the Homes as Power Stations theme.

2 new family homes are also being developed in West Cross as part of a refurbishment of a former social services building and a further 24 homes are planned for a new development in Hill View Crescent & Beacons View Road in Clase, where a piece of land has been identified as suitable for 25 new 3 Bedroom Houses. This will also be the site of a new build Welsh medium primary school, and will provide an opportunity to regenerate the area.

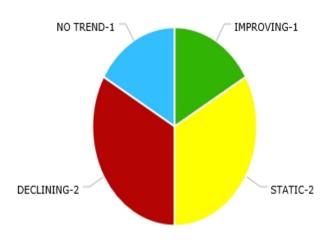
The Council has also published a PIN to explore interest from potential partners in delivering a development programme across around 30 potential HRA sites in phases. The aim will be to deliver mixed tenure housing on the Council owned sites, whilst maximising the delivery of affordable housing to meet local need

Performance against Target 2019/2020 Quarter 1



Performance compared to same Period of previous year

2019/2020 Quarter 1



Economy & Infrastructure 17-22 KEY Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 BBMA1 ☆ **GREEN** RAG **GREEN GREEN** The number of projects with social benefit clauses and Beyond Bricks & Mortar in their contracts Result BBMA1 HIGH is Good 25 Target 2 4 5 +25.0% 20 15 **IMPROVING** STATIC Trend No Data 10 5 Num 3 5 5 Qtr2 Qtr3 Qtr4 Qtr2 Qtr3 Qtr4 Qtr1 Qtr2 Qtr3 Qtr4 Qtr1 041 Den 2017/18 2018/19 2019/20 EC2 ☆ Two major applications were RAG **GREEN GREEN** RED refused as unjustified The Percentage of all major applications with an development in the countryside economic imperative that are approved and within a floodplain 100.00% 100.00% Result 60.00% -40.0% respectively. Negotiation would not have resulted in a positive EC2 HIGH is Good outcome as the schemes were 100% 85.00% 90.00% Target 85.00% unacceptable in principle. 75% **IMPROVING STATIC DECLINING** Trend 50% 25% -66.7% Num 4 9 3 9 5 Den 4 -44.4% 2016/17 2017/18 2018/19 2019/20

| Economy & Infrastructure 17-22 | | | | | |
|---|--------|---------------------|---------------------|---------------------|--|
| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter 1 | Comment-2019/2020 |
| EC5 1 Amount of commercial floorspace (measured by sq m) created within the TRI (Targeted Regeneration | RAG | | GREEN | GREEN | Multiple schemes currently on site. |
| Investment) Programme target areas to accommodate job creation | Result | | 0 | 0 | |
| | Target | | 0 | 0 | |
| | Trend | | No Data | STATIC | |
| NO GRAPH DISPLAYED - NO STATISTICAL TREND AVAILABLE | Num | | 0 | 0 | |
| | Den | | | | |
| EC6 ① Number of new housing units created in TRI target areas as a result of Targeted Regeneration | RAG | | GREEN | GREEN | Multiple schemes are currently on site |
| Investment (TRI) Programme funding. | Result | | 0. | +100 | % |
| | Target | | 0. | 4 +100 | % |
| | Trend | | No Data | IMPROVING | |
| NO GRAPH DISPLAYED - NO STATISTICAL TREND AVAILABLE | Num | | 0 | 4 +100 |)% |
| | Den | | | | |

| Economy & Infrastructure 17-22 | | | | | |
|--|--------|---------------------|---------------------|------------------|--|
| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarte | r 1 Comment-2019/2020 |
| EC7 Average Turnaround Time for Land Charge Searches completed in the period | RAG | | | GREEN | |
| dearches completed in the period | Result | | 6.94 | 5.00 | 28.0% |
| | Target | | | 10.00 | |
| | Trend | | No Data | No Data | |
| NO GRAPH DISPLAYED - FIRST YEAR OF FULL REPORTING | Num | | 6.94 | 5.00 | 28.0% |
| | Den | | | | |
| EP28 1 The percentage of all planning applications determined within 8 weeks. | RAG | GREEN | GREEN | GREEN | Minor fluctuation in timescales for determination is anticipated due to the day to day nature of |
| | Result | 88.84% | 89.35% | 87.69% | individual applications submitted. |
| 100% HIGH is Good | Target | 80.00% | 80.00% | 80.00% | |
| 90% 80% | Trend | DECLINING | IMPROVING | DECLINING | |
| 70% | Num | 422 | 470 | 463 - | 1.5% |
| 2016/17 2017/18 2018/19 2019/20 | Den | 475 | 526 | 528 | +0.4% |

Tackling Poverty 17-22

We know that levels of poverty in Wales remain persistently high, particularly for working age people and those under 18 years of age and the risk of poverty has increased for working and workless households. In-work poverty where somebody in the household is working, is more common than workless poverty.

The roll out of cuts to the welfare system has had a significant impact on people experiencing poverty and people that are at risk of poverty. Across the UK and in Swansea we have seen a rise in the demand for foodbanks and an increase in rising debt including rent arrears.

Joseph Rowntree Foundation's Poverty in Wales report (2018) identifies that the drivers of rising poverty across the country are reductions to working age benefits, rising living costs, especially housing costs and poor quality work.

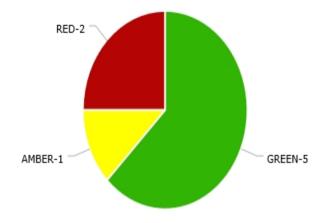
The Council is committed to reducing poverty and the impacts poverty has upon its citizens. We have been working with partners to implement the revised Poverty Strategy including working to establish a 'Swansea Poverty Truth Commission'. The Commission will bring together people with lived experience of poverty, with key decision makers. Together they will develop relationships and facilitate understanding and identification of issues that can be worked through to make change.

To help address the impacts of Welfare Reform, data is being utilised to target households with details of how to take up the Welsh Government's Child Care offer. Plans are in place to target lone parents whose youngest child is between 3 and 4 years old with an offer of employability support, prior to the child turning 5 years old and triggering a potential loss of entitlement. There are also plans to utilise data to target a further cohort of households that could benefit from employment support via Swansea Working.

Swansea Working continues to be embedded into working practices across the Council to provide a single entry point for employability support. Work has begun to develop a pilot programme that will support prison leavers prior to and following their release, to include housing, welfare benefits and employability support. Accredited training in key employment sectors continues to be offered with further courses planned in health and social care, construction, health and safety, security, hospitality and customer service.

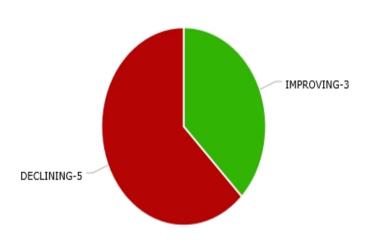
We continue to facilitate key forums focussing on tackling poverty including the internal Poverty Forum which is currently developing actions around the themes of Employability, Financial Inclusion and Data Sharing, the Swansea Poverty Partnership Forum and the Financial Inclusion Steering Group. Plans are in place to carry out a Financial Inclusion review and Employability Support review to ensure there is appropriate accessible support, advice, guidance and coordination of resources to best meet the needs of citizens.

Performance against Target 2019/2020 Quarter 1



Performance compared to same Period of previous year

2019/2020 Quarter 1



Tackling Poverty 17-22 KEY Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 HBCT01a ♣ Outcome is higher than last year RAG **GREEN GREEN GREEN** as expected due to reduced Housing Benefit Speed of Processing: Average time resources and changes in for processing new claims. procedures designed to +11.1% maximise CTR entitlement but 17.25 12.77 14.18 Result still within target. HBCT01a LOW is Good -9.1% 22.00 25 Target 19.00 20.00 20 15 **IMPROVING IMPROVING DECLINING** Trend 10 5 -4.1% Num 25484 7290 6993 Qtr2 Qtr3 Qtr4 Qtr1 Qtr2 Qtr3 Qtr4 Qtr1 Qtr2 Qtr3 Qtr4 Qt-1 Qtr2 Qtr3 Qtr4 -13.7% 1477 571 493 Den 2016/17 2017/18 2018/19 2019/20 HBCT01b ♣ RAG **GREEN GREEN GREEN** Housing Benefit Speed of Processing: Average time for processing notifications of change in circumstances. 6.06 7.80 4.92 -37.0% Result LOW is Good нвсто1ь -12.5% 10 7.00 8.00 7.00 Target 8 6 **DECLINING DECLINING IMPROVING** Trend 2 Num 82434 87376 37413 -57.2%

11196

7607

-32.1%

0

Qtr1 Qtr3 Qtr4

2016/17

Qtr2 Qtr3 Qtr4

2017/18

Qtr1

Qtr2 Qtr3 Qtr4

2018/19

Qtr1

Qtr1 Qtr3 Qtr4

2019/20

Den

13601

Tackling Poverty 17-22



Tackling Poverty 17-22 KEY Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 POV05 ☆ There have been 14 successful **RAG** RED **RED GREEN** appeals this quarter and one The amount of welfare benefits raised through unsuccessful, 233 enquiries have securing rights and entitlements by the Welfare been dealt with and 3 training Rights Team (£) 175546.00 296241.94 Result 122941.00 +141% courses delivered to 68 participants. POV05 HIGH is Good £450,000 Target 200000 175000 -12.5% 200000 £300,000 **DECLINING IMPROVING** Trend **DECLINING** £150,000 +141% Num 175546.00 122940.65 296241.94 £0 Qtr1 Qtr3 Qtr4 Qtr1 Qtr3 Qtr4 Qtr1 Qtr2 Qtr3 Qtr3 Qtr2 Qtr3 Qtr4 Den 2016/17 2017/18 2018/19 2019/20 POV06 💀 The primary cause of **GREEN GREEN RAG GREEN** homelessness for these families The average number of days all homeless families was domestic abuse where there with children spent in Bed and Breakfast was no suitable refuge accommodation 1.50 4.50 +100% Result 0.00 accommodation available at the time of needing a place of safety. POV06 LOW is Good Robust case monitoring is in 8 6.00 6.00 5.00 **Target** place for all families placed in B&B accommodation to reduce 6 the stay to an absolute minimum. **IMPROVING IMPROVING DECLINING** Trend 2 27 Num 3 0 +100%

0

+100%

6

Qtr2 Qtr3

2016/17

Qtr4

Qtr3 Qtr4

Qtr1

Qtr2

2017/18

Qtr2 Qtr3 Qtr4

2018/19

Qtr2 Qtr3

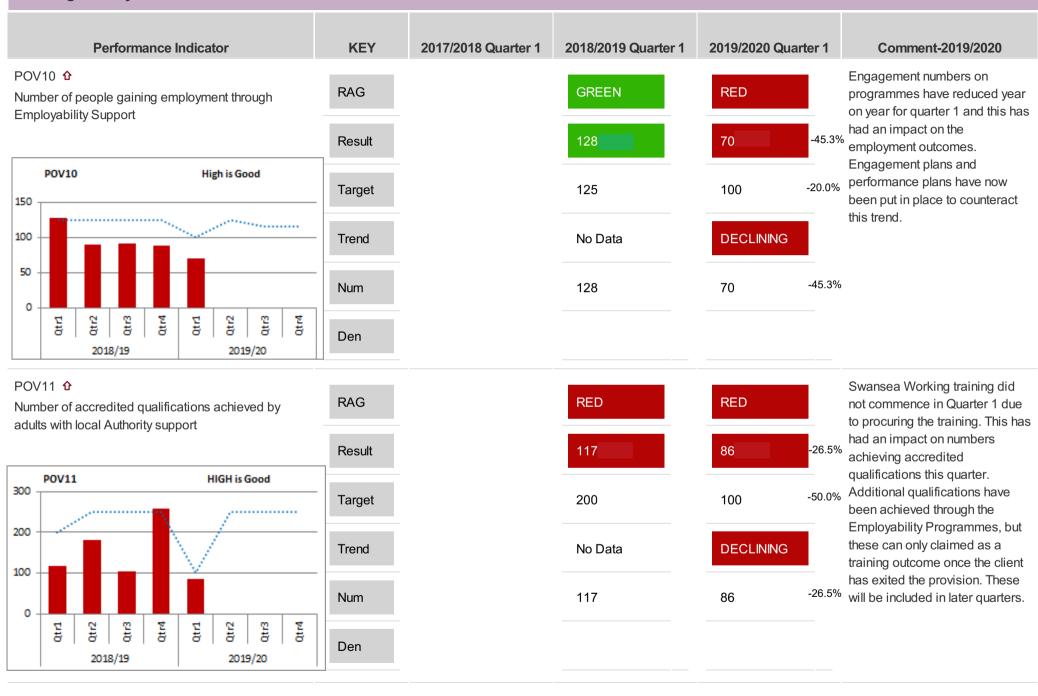
2019/20

Den

2

Qtr1

Tackling Poverty 17-22



Transformation & Future Council 17-22

Progress continues to be made towards delivering the Corporate Plan well-being objectives.

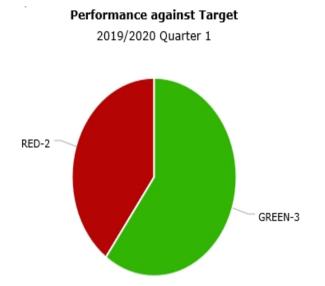
The revised Sustainable Swansea programme continues to deliver in Qtr 1 with:

- Digital: 50% of the Digital projects already complete, enabling new ways of working and efficiency across the Council. The shift to digital channels continues to increase as demonstrated in the performance indicators Cust2a and b above, with more people choosing digital first. The Digital Inclusion Strategy is underway and will be completed by September.
- Future Council: Areas of the organisational development strategy are now being delivered after months of development work, e.g. New cohorts of management training. Work also continues on the well-being of future generations and corporate strategy. The Scrutiny Inquiry into Equalities and Diversity delivered its findings. Overall the report was positive however, there were several recommendations which are now being incorporated into the Council's future work plan and Strategic Equality Plan. Cabinet and senior managers have met to discuss the long-term strategic opportunities around regionalisation and shared services. Commercial opportunities continue to be monitored and pursued in line with the commercial plan.
- Transformation: New re-shaping reviews are underway alongside new models of delivery and continuous improvement projects. These new areas are in addition to the 17 commissioning reviews and 4 cross-cutting reviews already in flight. Senior managers have also undertaken a review of potential radical long-term options.

Although progress on the delivery of savings shows an improvement in qtr 1 compared to the same period last year the indicator Fina 6 remains red. Directors, corporate management team and Cabinet Members are delivering remedial actions to ensure overall net expenditure is held within the current budget as set by Council.

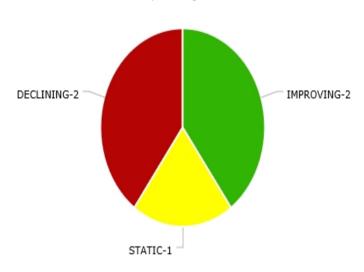
New governance arrangements are in place to seek assurance around financial sustainability and that planned savings will be achieved.

Projects to increase public engagement continue to develop including webcasting within the Council Chamber and the corporate co-production strategy. Further developments to Welsh Language delivery continue to be made with a review of training provision during the period.

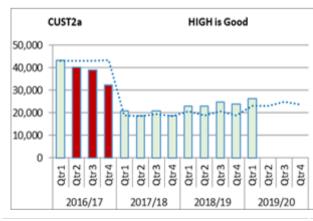


Performance compared to same Period of previous year

2019/2020 Quarter 1



Transformation & Future Council 17-22 KEY Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 CHR002 (PAM001) 🐶 Note from Corporate RAG RED **GREEN** RED Performance Team - Data The number of working days/shifts per full time quality under review. equivalent lost due to sickness absence Management of Attendance 2.37 3.64 +53.8% Policy to be consulted on with Result 2.25 Trade Unions. Paper to CMT CHR002 LOW is Good proposing specific targets to be 2.50 2.50 Target 2.00 included in Directorate 3 objectives. Specific support to be provided to High absence **IMPROVING DECLINING DECLINING** Trend sections in Place, Social Services and Education. Num 23145.00 21535.45 32404.50 +50.5% Qtr1 Qtr2 Qtr3 Qtr4 Qtr2 Qtr3 Qtr4 Qtr2 Qtr3 Qtr4 Qtr2 Qtr3 Qtr4 Qtr1 -2.2% 8892.36 Den 10299.00 9089.21 2016/17 2017/18 2018/19 2019/20 CUST2a ☆ **RAG GREEN GREEN GREEN** Number of online payments received via City and County of Swansea websites +15.1% 22930 26390 20697 Result CUST2a HIGH is Good +10.9% 18750 Target 20700 22950 50,000 40,000 **DECLINING IMPROVING IMPROVING** Trend 30,000 20,000 +15.1% Num 20697 22930 26390



Den

Transformation & Future Council 17-22 KEY Performance Indicator 2017/2018 Quarter 1 2018/2019 Quarter 1 2019/2020 Quarter 1 Comment-2019/2020 CUST2b ☆ **RAG GREEN GREEN GREEN** Number of forms completed online for fully automated processes. 3748 4692 7502 +59.9% Result CUST2b HIGH is Good 10,000 Target 3600 4500 4700 -4.4% 8,000 6.000 **IMPROVING IMPROVING IMPROVING** Trend 4,000 2,000 +59.9% Num 3748 7502 4692 Qtr1 Qtr3 Qtr4 Qtr1 Qtr2 Qtr3 Qtr3 Qtr1 Qtr3 Qtr4 Qtr1 Qtr3 Qtr4 Den 2016/17 2017/18 2018/19 2019/20 FINA6 1 CMT have reinforced **RAG RED GREEN RED** expectation that both service and Percentage of identified forecast General Fund overall net expenditure must be Revenue savings and income for the year compared held within the relevant limits of to originally approved budget (£000's) 62.09% 85.18% 79.00% -7.3% Result the current year budget as set by Council. The overall judgement at FINA6 HIGH is Good this point is that there remains an Target 85.00% 85.00% 85.00% 100% urgent need to identify and implement existing and 75% additional budget savings across **IMPROVING DECLINING DECLINING** Trend 50% all Council Services to improve the 19/20 position and beyond. 25% -29.1% There is confidence that some Num 11627 14081 9985 further inroads can be made into Qtr1 Qtr2 Qtr3 Qtr1 Qtr2 Qtr3 Qtr4 Qtr1 Qtr2 Qtr3 Qtr2 Qtr3 Qtr4 Qtr4 Qtr4 Qtr1 the forecast overspend by -23.5% Den 18727 16530 12640 ongoing management and 2016/17 2018/19 2019/20 2017/18 Member action.

| KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter 1 | Comment-2019/2020 |
|--------|-----------------------------|-----------------------------|---------------------------------------|--|
| RAG | | GREEN | GREEN | |
| Result | | 0 | 0 | |
| Target | | 0 | 0. | |
| Trend | | No Data | STATIC | |
| Num | | 0 | 0 | |
| Den | | | | |
| | RAG Result Target Trend Num | RAG Result Target Trend Num | Result O Target O No Data Num O | RAG Result O O O Trend No Data STATIC Num O O O O |

Nature & Biodiversity 19-22

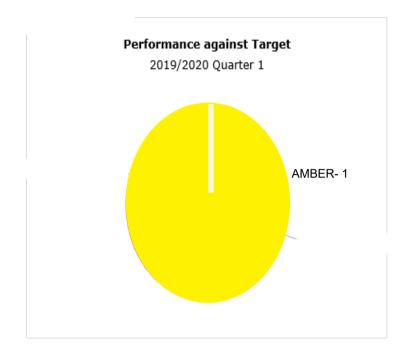
Maintaining and enhancing Swansea's Natural Resources and Biodiversity is a new corporate priority adopted mid-year in October 2018 for which nearly all performance indicators are measured annually for the period 19/20. The municipal waste recycling figures reported a quarter in arrears show that an upward trend was achieved over the course of 18/19 and whilst marginally below target a further improvement is expected following the recent introduction of new recycling campaign.

Swansea is one of the most ecologically rich and diverse counties in the UK. Its unique variety of habitats and species and wonderful range of parks, greenspaces, nature reserves, beaches and landscapes needs to be maintained, enhanced and sustainably managed for the benefit of everyone now and into the future. The Council has a duty to maintain and enhance this biodiversity across all its services, reduce its carbon footprint and improve knowledge and understanding of the natural environment, thus benefitting health and well-being

To this end we have been working with partners to develop a Green Infrastructure Strategy for Swansea and develop and implement opportunities to enhance biodiversity and improve ecological connectivity. We have identified initiatives that will increase Swansea's urban tree canopy cover and are in the process of preparing a Council tree policy. Recent negative public reaction to tree felling on public and private land is testimony to the value that Swansea residents attach to trees. Unfortunately a substantial number of trees will need to be felled across the County over the next few years due to Ash Dieback - a disease which destroys trees and for which there is no cure. This means the planting of new trees will become increasingly important and steps have already been taken to support this planting through partnership working with Swansea Trees, the Woodland Trust, Trees for Cities and volunteers.

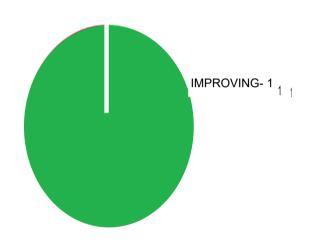
The Local Biodiversity Action Plan is under review and we continue to develop and deliver the Nature Recovery Action Plan, for example, by working with Education to support schools to enhance their grounds for biodiversity. Primary schoolchildren have been provided with the opportunity to access and learn about their natural environment and there have been a number of public events held to improve awareness and understanding of our natural environment. Actions have been taken that help to control invasive non-native species and there have been enhancements to greenspace as part of an environmental works programme to meet our commitment to the Welsh Housing Quality Standard. We continue to minimise our use of non-recyclable products and materials, and recycle more waste.

Ongoing commitments include working towards creating a low carbon economy, which promotes renewable energy and taking actions to reduce our carbon footprint. We also continue to participate in and support Low Carbon Swansea initiatives and deliver a programme of wildflower planting and management. Planned actions over the course of this year include beginning to map existing Green Infrastructure assets and ecosystem service provision and identifying areas which provide the best opportunities for improvement. We also plan to undertake a preliminary biodiversity audit of Council owned land and where possible will be seeking to manage our corporate assets for the benefit of biodiversity and natural resources. This supports ongoing work towards improving access to and maintaining the quality of our parks and greenspaces and engaging with local communities to encourage volunteering and to support them taking action to enhance and maintain their local greenspaces and wildlife sites.



Performance compared to same Period of previous year

2019/2020 Quarter 1



Nature & Biodiversity 19-22

| Performance Indicator | KEY | 2017/2018 Quarter 1 | 2018/2019 Quarter 1 | 2019/2020 Quarter | 1 Comment-2019/2020 |
|---|--------|---------------------|---------------------|-------------------|---|
| WMT009b (PAM030) ☆ The percentage of municipal waste collected by local | RAG | GREEN | AMBER | AMBER | As with previous returns due to the unavoidable delay in getting the data required to complete the return the figures |
| authorities and prepared for reuse and/or recycled, including source segregated biowastes that are composted or treated biologically in another way | Result | 63.15% | 59.86% | 61.24% +2.3 | quoted are one quarter in arrears. The figures quoted are for Q4 2018/19. The result is just below the target, however with |
| 70% WMT009b HIGH is Good | Target | 58.00% | 62.00% | 61.41% -1.0 | the introduction of the Keep Recyclables Out campaign, there has been a stepped |
| 65% | Trend | IMPROVING | DECLINING | IMPROVING | increase in performance in the following quarter. |
| 55% | Num | 16732.66 | 15325.89 | 15032.22 -1 | 9% |
| 2016/17 2017/18 2018/19 2019/20 | Den | 26496.50 | 25603.75 | 24547.87 -4 | .1% |